Mission Statement

The Missouri Department of Corrections supervises and provides rehabilitative services to adult offenders in correctional institutions and Missouri communities to enhance public safety.

Message from the Director:

Enhancing public safety by rehabilitating offenders serves as the core mission of the department. Ninety-seven percent of our incarcerated population returns back to society. Recognizing this reality, a philosophical shift in corrections has occurred in recent years. We, in the Corrections community, are obligated to make the best use of the time offenders serve by readjusting them psychologically, educationally and vocationally. By doing such, we give offenders the tools they need to be successful after their release, which decreases the likelihood they will reoffend.

Over 100,000 offenders a year are assigned to the supervision of our Probation and Parole division with the average daily population being approximately 73,000. The focus of probation is to intervene and change negative behavior in order to divert offenders from a path that may lead to prison. For parolees, the emphasis is on a successful reentry into the community upon release to prevent a return to prison. For both probationers and parolees, the division assesses individual strengths and weaknesses, develops case plans to address offender need and community risk, and then serves as a service broker to ensure offenders obtain the treatment, job training, education and employment necessary for their success. In support of public safety, the division works closely with community partners, law enforcement, treatment providers, and others to help guide offenders to become positive and productive members of their community.

The department has forged relationships with various state agencies to assist with our mission to rehabilitate offenders. The Department of Mental Health partners with our Division of Offender Rehabilitative Services and Probation and Parole to arrange services for offenders after release who require mental health and substance abuse treatment. Through Missouri Vocational Enterprises (MVE), incarcerated offenders manufacture a variety of products that are sold to all state agencies, tax-supported entities such as state universities, cities, counties and not-for-profit organizations. Many of these materials such as furniture, uniforms, and paper supplies are provided to government and not-for-profit agencies. MVE teaches offenders valuable trade skills they can utilize to find gainful employment after their release. MVE also operates a tire recycling plant at Central Missouri Correctional Center through an agreement with DNR. This agreement makes it possible for illegal tire dumping sites across the state to be cleaned up and old tires to be recycled at the plant.

Work release offenders provide labor to a number of state agencies such as the Department of Natural Resources (DNR), Department of Conservation, Department of Transportation, and the Department of Agriculture. For these agencies, offenders provide such services as ground maintenance, painting, machinery repair, trash pickup and landscaping. Through a partnership with the Department of Social Services, offenders provide Braille materials for the visually impaired.

In the license plate factory at Jefferson City Correctional Center, offenders fabricate license plates and print stickers for the Missouri Department of Revenue. The factory turns out an average of 150,000 plates every month. Creating and maintaining partnerships with our fellow governmental agencies and community partners combined with the hard work of our committed staff is essential for us to accomplish our mission. As we continue to strive towards zero recidivism, the hard work and dedication will continue. As I begin a new term as director, I look forward to meeting this challenge as part of one of the most dedicated organizations in the country.

Sincerely,

George A. Lombardi
Director
PACT:  The department’s Peer Action and Care Teams (PACT) program was a finalist for the Council of State Governments Innovation Awards. PACT was established to help staff remain fully productive at work and home by providing immediate support to staff in the form of information, assistance and referrals to the Employee Assistance Program and community resources in the aftermath of a trauma-related event. The innovative approach the department took to create the PACT program was nationally acknowledged in 2012 when Michelle Kasak, workplace violence prevention coordinator, went to Charleston, West Virginia, to present the program to a panel of legislative staff from southern states. Although the program was not selected, it was recognized for its innovative strategies to address employee retention and performance as well as the department’s commitment to providing the support staff need.

Restorative Justice Gardens:  The department’s Restorative Justice gardens had a record-breaking year in 2012, nearly doubling its yield from the year before. Food pantries across the state received more than 100 tons of fresh produce from gardens that are located at 23 DOC facilities. Several DOC institutions expanded their Restorative Justice gardens to increase their yield. Local organizations reaped the reward of the added effort, as all the produce was donated to those in need. In 2011, DOC donated about 65 tons of produce. In 2012, the total reached more than 234,000 pounds or 117 tons.

Recycling Award:  The department’s recycling initiatives were formally recognized in September 2012 when the agency was named “Outstanding Government Program” Award Winner by the Missouri Recycling Association (MORA). During MORA’s annual conference on Sept. 11 in St. Louis, Jennifer Sachse, warden of Missouri Eastern Correctional Center, accepted the recycling award for the department. From purchasing recycled raw materials, composting, and recharging printer cartridges to recycling cans, reusing pallets, and shredding used tires, each DOC division does its part to be as eco-friendly as possible. In FY 2012, the DOC generated the most revenue of any state agency for the Missouri State Recycling Fund – 44 percent, which is equivalent to about $133,000. This fund is used to keep state agencies’ recycling programs operational, as well as expand programs for the future.

P&P Anniversary:  The Division of Probation and Parole reached an important landmark in 2012 with the celebration of its 75th anniversary. The anniversary’s theme was “Honoring Our Past – Developing Our Future.” To help celebrate this theme, Probation and Parole held a ceremony on Oct. 25 in Jefferson City inviting former P&P chief state supervisors to speak about both the history of the organization and goals for the future. Local district P&P offices each celebrated the anniversary in a similar manner. The beginnings of the division can be traced back to when the Missouri Legislature first passed a bill to create the State Board of Probation and Parole in 1937. Through the years, P&P has expanded and there are now 56 district offices throughout the state.

Puppies for Parole:  Puppies for Parole celebrated its 1,000th dog adoption in 2012. Puppies for Parole is the department’s non-profit program that partners with animal shelters across the state to help make dogs more adoptable by having offender handlers train them. The program kicked off on Feb. 1, 2010, at Jefferson City Correctional Center and has since spread to 19 institutions across the state. Many dogs that were unwanted and would have been euthanized have found forever homes through the program. Now more than 1,000 dogs have graduated from the program and been adopted. Some of these dogs were specially trained to work with the disabled, special needs children, veterans and mental health patients.

GEDs:  In FY 2012, 1,671 offenders housed at either institutions or treatment centers obtained their GEDs. This is the highest number of graduates in more than five years. Through the Division of Offender Rehabilitative Services, offenders have the opportunity to earn their GED at 18 prisons and six treatment centers around the state. Earning their GED opens the door for offenders to pursue higher education, vocational skills and/or careers in the future.
## Total Budget by Division*

<table>
<thead>
<tr>
<th>Office/Division</th>
<th>fy2013</th>
<th>fy2008</th>
<th>fy2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adult Institutions</td>
<td>$268,595,263</td>
<td>$242,679,113</td>
<td>$203,383,801</td>
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<tr>
<td>Offender Rehabilitative Services</td>
<td>$200,418,050</td>
<td>$171,798,803</td>
<td>$142,059,648</td>
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<td>Human Services</td>
<td>$82,935,913</td>
<td>$106,062,701</td>
<td>$78,672,780</td>
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<td>Probation &amp; Parole</td>
<td>$95,947,451</td>
<td>$87,211,599</td>
<td>$78,656,209</td>
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<tr>
<td>Director</td>
<td>$19,437,343</td>
<td>$16,346,688</td>
<td>$64,220,774</td>
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</tbody>
</table>

* This reflects the monies allocated within the DOC budget and does not reflect related costs (such as fringe benefits) that are in other state agency budgets.

<table>
<thead>
<tr>
<th>Total Budget by Division*</th>
<th>fy2013</th>
<th>fy2008</th>
<th>fy2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>$667,334,020</td>
<td>$624,098,904</td>
<td>$566,993,212</td>
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</tbody>
</table>

## Average Per Diem Costs

### Prison
- Total Per Diem*: $57.18
- Direct Cost: $17.059

### Probation & Parole*
- General Community Supervision: $4.96
- Residential Facility: $73.15
- Electronic Monitoring: $9.68

*Includes fringe benefits and costs in other agency budgets.
**Demographics**

**December 31, 2012 Snapshot**

### Top 10 crimes of incarcerated offenders

<table>
<thead>
<tr>
<th>Offense</th>
<th>Charge Code</th>
<th>Count</th>
<th>Avg. Yrs.*</th>
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</thead>
<tbody>
<tr>
<td>1st degree robbery</td>
<td>12010</td>
<td>2,548</td>
<td>16.2</td>
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<tr>
<td>distribution/delivery/ manufacture of a controlled substance</td>
<td>32465</td>
<td>2,358</td>
<td>9.1</td>
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<tr>
<td>2nd degree burglary</td>
<td>14020</td>
<td>2,073</td>
<td>6.1</td>
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<tr>
<td>2nd degree murder</td>
<td>10031</td>
<td>2,050</td>
<td>24.6</td>
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<tr>
<td>possession of a controlled substance</td>
<td>32450</td>
<td>1,996</td>
<td>5.7</td>
</tr>
<tr>
<td>2nd degree robbery</td>
<td>12020</td>
<td>1,219</td>
<td>9.8</td>
</tr>
<tr>
<td>theft – $500/more-less $25,000</td>
<td>15021</td>
<td>1,070</td>
<td>5.5</td>
</tr>
<tr>
<td>1st degree murder</td>
<td>10021</td>
<td>1,065</td>
<td>30.0</td>
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<tr>
<td>1st degree burglary</td>
<td>14010</td>
<td>952</td>
<td>9.0</td>
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<tr>
<td>2nd degree assault</td>
<td>13031</td>
<td>747</td>
<td>6.1</td>
</tr>
</tbody>
</table>

*Life sentences calculated as 30 years; sentences over 45 years calculated as 45 • 12/31/12 snapshot

### Top 10 crimes of P&P offenders

<table>
<thead>
<tr>
<th>Offense</th>
<th>Charge Code</th>
<th>Count</th>
<th>Average *</th>
</tr>
</thead>
<tbody>
<tr>
<td>possession of a controlled substance</td>
<td>32450</td>
<td>12,245</td>
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<tr>
<td>distribution/delivery/ manufacture of a controlled substance</td>
<td>32465</td>
<td>4,902</td>
<td>4.7</td>
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<tr>
<td>2nd degree burglary</td>
<td>14020</td>
<td>4,699</td>
<td>4.6</td>
</tr>
<tr>
<td>theft – $500/more-less $25,000</td>
<td>15021</td>
<td>4,789</td>
<td>4.7</td>
</tr>
<tr>
<td>dwi/alcohol</td>
<td>47410</td>
<td>3,696</td>
<td>4.7</td>
</tr>
<tr>
<td>forgery</td>
<td>18010</td>
<td>2,428</td>
<td>4.6</td>
</tr>
<tr>
<td>nonsupport – 6 to 12 mo. -- $5,000</td>
<td>26031</td>
<td>1,988</td>
<td>5.0</td>
</tr>
<tr>
<td>2nd degree assault</td>
<td>13031</td>
<td>1,425</td>
<td>4.7</td>
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<tr>
<td>domestic assault – 2nd degree</td>
<td>13029</td>
<td>1,477</td>
<td>4.5</td>
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<tr>
<td>dwi/alcohol - aggravated</td>
<td>47418</td>
<td>1,417</td>
<td>4.7</td>
</tr>
</tbody>
</table>

*Probation term applies to offenders serving a probation sentence. • 12/31/12 snapshot

### Most Serious Offense

**PERSON** includes murder, rape, robbery, assault, sexual assault, child molestation, elder abuse, arson 1

**PROPERTY** includes burglary, stealing, forgery, arson 2

**DRUGS** includes possession, sales, manufacture, trafficking

**DWI** includes weapons and public order offenses and non-support (6-12 mo. over $5,000)

**TOTAL**

<table>
<thead>
<tr>
<th>Category</th>
<th>Person</th>
<th>Property</th>
<th>Drugs</th>
<th>DWI</th>
<th>Other</th>
<th>Total</th>
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</thead>
<tbody>
<tr>
<td>Prison</td>
<td>16,658</td>
<td>6,669</td>
<td>5,416</td>
<td>1,270</td>
<td>1,234</td>
<td>31,247</td>
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<tr>
<td>Probation*</td>
<td>8,061</td>
<td>16,086</td>
<td>17,466</td>
<td>5,317</td>
<td>6,969</td>
<td>53,899</td>
</tr>
<tr>
<td>Parole**</td>
<td>4,573</td>
<td>5,933</td>
<td>5,908</td>
<td>767</td>
<td>1,158</td>
<td>18,339</td>
</tr>
</tbody>
</table>

*includes P&P interstate/*includes CRCs
The Missouri Department of Corrections’ staff exemplify professionalism every day in their mission to enhance public safety. The 12 employees featured on this page are the DOC’s 2012 Employees of the Month. They received this designation for going above and beyond in their job duties to advance the standard of excellence in corrections and help make Missouri safer.

One of the DOC Employees of the Month was selected to be the State Employee of the Month for December 2012. Mark Parkhurst, functional unit manager at Crossroads Correctional Center, received this great honor and was recognized by Governor Jay Nixon for his achievement.

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DIVISION of PROBATION & PAROLE
Central Office Switchboard & General Information ........................................ 573-751-8488
3400 Knipp Drive • Jefferson City, MO 65109
Regional Director Ellis McSwain ................................................................. 573-526-6551

Regional, District & Satellite Probation & Parole Offices

Dist 1–St. Joseph .............. 816-271-3131
3305 Farson St. 64501
Dist 2–Cameroon .............. 816-632-3781
207 E. McElwain, Suite B 64429
Dist 3–Hannibal .............. 573-248-2450
2002 Warren Barrett Dr. 63401
Dist 4–KC ..................... 816-482-5882
1730 Prospect • 2nd Floor 64127
Dist 4B–KC ..................... 816-889-7420
1826 Walnut • 9th Floor 64108
Dist 4C–KC Central ............. 816-889-3322
3111 Swope Parkway 64130
Dist 4R–KC Region ............. 816-889-7600
1828 Walnut • 10th Floor 64108
Dist 4W–KC West ............. 816-753-8320
1330 Brush Creek 64410
Dist 5–Warrensburg ............ 660-543-7920
601 Redgiviere Dr 64093
Dist 6–Columbia .. 816-384-7016
1500 Vandalia • Ste 110 65202
Dist 7B–St. L Probation .. 314-340-6999
1114 Market • Room 200 63101
Dist 7C–St. L Central .. 314-340-7240
111 N. 7th • Room 150 63101
Dist 7S–St. L South .. 314-256-4888
3101 Chouteau 63103
Dist 8–St. L .................. 314-877-1000
220 South Jefferson 63103
Dist EP–St. L .................. 314-877-1000
220 South Jefferson 63103
Dist ERA–Eastern Reg Annex .. 314-877-1176
220 South Jefferson • 2nd Floor 63103
Dist 8C–St. L Co .. 314-340-3801
9441 Dielman Rock Island Dr 63132
Dist 8E–St. L Co .. 314-475-7977
4040 Seven Hills Rd 63033
Dist 8N–St. L Co N .............. 314-877-2602
8501 Lucas & Hunt Blvd 63163
Dist 8S–St. L Co S .............. 314-416-2884
750 S. Lindbergh • Ste 120 63125
Dist 9–Joplin .............. 417-629-3200
1919 N. Rangeline Road 64801
Dist 10–Springfield .. 417-888-4203
2530 S. Campbell • Ste H 65607
Dist 10R–Springfield .. 417-895-5700
1735 W. Catalpa • Ste A 65607
Dist 11–Rolla .............. 573-368-2233
1105 Kingshighway 65501
Satellite • Steelville .. 573-775-3311
100 S. 1st St. 65665
Dist 12–Farmington ............ 573-218-5006
1430 Doubet Rd 63640
Dist 13–West Plains .. 417-256-6178
1500 Imperial Center 65775
Dist 14–Sikeston .. 573-472-5357
102 Arthur Street 63801
Satellite • New Madrid .. 573-748-2464
350 C US Highway 61 63969
Dist 15–Hillsboro .. 636-789-3392
4621 Yeager Road 63050
Dist 16–Union .............. 636-583-8933
#3 Tronsor Court 63064
Dist 17–St. Charles .. 636-940-3333
211 Compass Point Drive 63301
Dist 17–St. Charles .. 636-940-3333
211 Compass Point Drive 63301
Dist 18–Moberly .............. 660-263-3762
1160 S. Morley 65270
Satellite • Macon .. 660-385-5731
1716 Prospect Dr • Ste A 63552

DIVISION of ADULT INSTITUTIONS

Division Director Dave Dormire ........................................ 573-526-6524
2729 Plaza Drive, Jefferson City 65102
Algoa Correctl Ctr ........................................ 573-751-3911
8501 No More Victims Rd, Jefferson City 65101
Boonville Correctl Ctr ........................................ 660-882-6521
1216 E Morgan St, Boonville 65233
Central MO Correctl Ctr ........................................ 573-751-2053
Hwy 179, Jefferson Cy 65102
Chillicothe Correctl Ctr ........................................ 660-646-4032
3151 Linton Road, Chillicothe 64601
Crossroads Correctl Ctr ........................................ 816-632-2727
1115 E Pense, Cameron 64429
Eastern Reception, Diagnostic & Correctl Ctr .... 573-358-5516
2727 Hwy K, Bonne Terre 63368
Farmington Correctl Ctr ........................................ 573-218-7100
1012 W Columbia, Farmington 63640
Fulton Reception, Diagnostic & Ctr ........................................ 573-592-4040
PO Box 190, 1303 Hwy O, Fulton 65251
Jefferson City Correctl Ctr ........................................ 573-731-3224
8200 No More Victims Rd, Jefferson Cy 65101
Maryville Treatmnt Ctr ........................................ 660-582-6542
30227 US Hwy 136, Maryville 64468
MO Eastern Correctl Ctr ........................................ 660-257-3322
19701 Old Hwy 66, Pacific 63069
Mobery Correctl Ctr ........................................ 660-263-3778
PO Box 7, 5201 S. Morley, Morbery 65270
Northeast Correctl Ctr ........................................ 573-324-9775
13698 Airport Road, Bowling Green 63343
Ozark Correctl Ctr ........................................ 417-767-4491
920 Honor Camp Ln, Fordland 65692
Potosi Correctl Ctr ........................................ 573-438-6000
11593 State Hwy O, Mineral Point 63660
South Central Correctl Ctr ........................................ 573-674-4470
285 Hwy 32 West, Licking 65542
Southeast Correctl Ctr ........................................ 573-683-4409
300 East Pedro Simmons Dr, Charleston 63384
Tipton Correctl Ctr ........................................ 660-433-2031
619 N Osage Ave, Tipton, MO 65081
Western MO Correctl Ctr ........................................ 816-632-1390
609 East Pence Rd, Cameron, MO 64429
Western Reception, Diagnostic & Correctl Ctr ........................................ 816-387-2158
3401 Faraon, St. Joseph 64506
Women's Eastern Reception, Diagnostic & Correctl Ctr ........................................ 573-594-6686
1101 E Hwy 54, Vandalia 63382

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Division Director Matt Sturm ........................................ 573-526-6493
2729 Plaza Drive, Jefferson City 65102
Cremer Therapeutic Treatment Center ........................................ 573-592-4013
689 Highway O, Fulton 65251